

# Factsheet

## About us

Hamburg Commercial Bank is a private commercial bank that resolutely looks at things from the perspective of its mostly medium-sized corporate clients. Its specialists are experienced and pragmatic while being courteous and dealing with you at eye level. For our Bank, an attentive relationship with the client is a much-prized value in itself, and it provides our clients with efficient solutions to complex challenges. The roots of our Bank are in the north; the institution is also represented in the German metropolitan regions and in select markets of Europe.

## Key credit strengths

- ✓ Robust and resilient capitalization, well above regulatory requirements and peers
- ✓ Substantially de-risked and simplified asset portfolio underpinned by legacy disposals and conservative new business with prudent risk appetite and improving diversification, amid macroeconomic uncertainty
- ✓ Strong coverage of credit risks
- ✓ Progress towards diversifying the funding base, extending the maturity profile & maintaining substantial liquidity buffer
- ✓ Demonstrated expertise of owners drives best practices

## Ownership Structure

Several funds initiated by <b>Cerberus Capital Management, L.P.</b>			One fund advised by <b>J.C. Flowers &amp; Co. LLC</b>	One fund initiated by <b>GoldenTree Asset Management LP</b>	<b>Centaurus Capital LP</b>	<b>BAWAG P.S.K.</b> <i>Bank für Arbeit und Wirtschaft und Österreichische Postsparkasse Aktiengesellschaft</i>	<b>HCOB</b> Current and former Management Board Members <i>(who are or were in office from November 2018)</i>
Promontoria Holding 221 B.V. 9,88%	Promontoria Holding 231 B.V. 13,88%	Promontoria Holding 233 B.V. 18,72%	JCF IV Neptun Holdings S à r.l.	GoldenTree Asset Management Lux S à r.l.	Chi Centauri LLC		
42,48%			34,98%	12,49%	7,5%	2,5%	0,05%

## Business Segments

Real Estate	Shipping	Corporate & Structured Finance	Diversified Lending & Markets
<ul style="list-style-type: none"> <li>• Structuring competence for tailor-made financing</li> <li>• Risk-conscious business orientation regarding the development of domestic real estate market</li> <li>• New business under consideration of appropriate risk/return requirements</li> <li>• Selective expansion of international business in neighbouring European countries</li> </ul>	<ul style="list-style-type: none"> <li>• Strategic partner based on long-term expertise</li> <li>• New business under strict margin and risk conditions</li> <li>• Focus on diversification of portfolio through domestic and international counterparties with good credit ratings to generate sustainably viable business</li> </ul>	<ul style="list-style-type: none"> <li>• Integrated Corporate Finance/Advisory Solutions for German MidCap companies combined with high competence in Working Capital/Factoring and Cash &amp; Trade</li> <li>• Project Finance – Renewable Energy &amp; Infrastructure: Exploit potential in domestic and European markets, selectively non-European markets, generally under high standards of sustainability</li> </ul>	<ul style="list-style-type: none"> <li>• Newly established for international Corporates business as well as for “Special Solutions” in form of opportunistic business in Europe and the United States</li> <li>• Capital Markets: Strategic investments</li> <li>• Treasury Operation: Steering liquidity and market price risks, funding activities</li> </ul>
➔ Total assets: € 9.5bn ➔ GNB <sup>1</sup> : € 0.8bn	➔ Total assets: € 3.3bn ➔ GNB <sup>1</sup> : € 0.9bn	➔ Total assets: € 9.4bn ➔ GNB <sup>1</sup> : € 0.6bn	➔ Total assets: € 10.7bn ➔ GNB <sup>1</sup> : € 0.6bn

1) Gross New Business

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## Highlights 2020<sup>1</sup>

- Core Income<sup>2</sup> increased by +19% to € 560mn due to lower funding costs and pricing discipline
- NIM<sup>3</sup> strongly improved from 75bp to 117bp, above German market level, evolving to EU levels
- CIR<sup>4</sup> improved from 69% to 42%, due to € 48mn lower costs and one-off effects
- LLP of net € -188mn (PY: € 11mn net releases), conservative provisioning to be prepared for potential additional Covid-19 challenges
- PBT of € 257mn driven by expanding NIM, lower costs and supported by net positive one-offs, more than offsetting higher LLPs
- Total Assets reduced by 29% (€ 13.9bn) to € 33.8bn as part of the de-risking strategy and repositioning of the B/S
- NPE ratio kept stable at 1.8%, despite Covid-19 situation and significantly lower B/S
- CET1 ratio<sup>5</sup> improved significantly from 18.6% to 27.0%, driven by € 5.5bn lower RWA from de-risking and lower new business
- Transformation well advanced and delivering on cost savings, improving balance sheet efficiency, building capital, and increasing recurring profitability
- Well-positioned for **BdB entry** and accompanying successful completion of the transformation
- Moody's Issuer Credit Rating (Long-Term) improved to Baa2 positive outlook

## Transformation – Development and Outlook 2022 of Key Financials

(Figures in €)	2020	2022		
<b>Increase Profitability &amp; Returns</b>	<b>Core Income<sup>2</sup> (mn)</b>	560	>520	<ul style="list-style-type: none"> <li>• Core income supported by NIM expansion to &gt;150bp &amp; improving asset mix with increased share of productive assets on smaller B/S</li> <li>• Benefits of cost restructuring realized in run rate</li> <li>• Strengthening recurring profitability...business model designed to cover cost of capital</li> </ul>
	<b>Net Income<sup>4,6</sup>(mn)</b>	102	>200	
	<b>NIM<sup>3</sup> (bp)</b>	117	>150	
	<b>Return on Equity<sup>4,7</sup> (%)</b>	4.0	>9.0	
<b>Reduce Expenses</b>	<b>OPEX<sup>8</sup> (mn)</b>	365	~240	<ul style="list-style-type: none"> <li>• Sharp drop in expenses since start of transformation driven by employee restructuring (~60% workforce reduction), 40mn+ savings from IT transformation, and over 8mn savings from reduced facility footprint</li> <li>• Target CIR in line with best-in-class peers</li> </ul>
	<b>Headcount (FTEs)</b>	1,122	~700	
	<b>Cost-Income Ratio<sup>4</sup> (%)</b>	42	40-45	
<b>De-risk &amp; Build Capital</b>	<b>Total Assets (bn)</b>	33.8	~30	<ul style="list-style-type: none"> <li>• Strict return thresholds...build/grow SVA positive asset classes...exit lower performing segments</li> <li>• RWA increase due to change in rating model landscape and selective new business, Basel 4 expected to be slightly favorable</li> <li>• Stable asset quality &amp; resilient capital levels</li> <li>• Strong capital &amp; recurring earnings support go-forward dividend capacity</li> </ul>
	<b>RWA (bn)</b>	15.5	<19	
	<b>NPE Ratio (%)</b>	1.8	<2.0	
	<b>CET1 Ratio<sup>9</sup> (%)</b>	27.0	>20	

## Rating

Ratings Overview <sup>10</sup>	Moody's	S&P	ISS ESG	2019	2020
Deposit Rating	Baa2	–		CCC	BB
Issuer Credit Rating (Long-Term)	Baa2 / positive	BBB / negative			
Short-term Debt	P-2	A-2			
Stand-alone Rating	ba2	bbb-			
"Preferred" Senior Unsecured Debt	Baa2	–		28	14
"Non-Preferred" Senior Unsecured Debt	Baa3	–			
Subordinated Debt (Tier 2)	Ba3	–			
Mortgage Covered Bonds	Aa2	–			
Ship Covered Bonds	A3	–		C-	C-

1) Comparative values refer to FY 2019 | 2) Core Income as part of total income | 3) Net Interest Margin: Core NII / avg. B/S | 4) Including one-off effects | 5) CET1 ratios same-period, PY not in-period of 18.5% | 6) After taxes | 7) RoE after taxes at 14% CET1 | 8) OPEX divided in 'Run-the-bank' (RTB) and 'Change-the-bank' (CTB) costs | 9) CET1 ratio same-period | 10) See also latest publications by the rating agencies on the Hamburg Commercial Bank's website: <https://www.hccb-bank.de/en/investoren/rating/rating/>