

# **Investor Presentation**Mortgage Pfandbrief

January 2022

## Mortgage Pfandbrief Benchmark – Proposed Transaction and Issuance Rationale

### Offering Summary

- · Mortgage Pfandbrief issued by Hamburg Commercial Bank AG
- EUR Benchmark RegS [5 year]
- Issued out of HCOB Bank's EUR 15bn debt issuance program (DIP)
- Expected issue rating [Aa1] by Moody's
- Expected ECB and CBPP3 eligibility; UCITS, CRR art.129 and LCR Level 1A compliant

### Transaction Rationale

- · Broadening of existing bond investor base
- · Refinancing of one of HCOB's key business lines
- · Diversification of funding sources
- · Cost efficient funding secured by mortgage assets

#### **HCOB Highlights**

- Privatization achieved best capitalized bank in Germany with a CET1 ratio of 29.6%<sup>1</sup>, leverage ratio
  of 13.2%<sup>1</sup> no significant adverse impacts anticipated from "Basel IV" implementation
- Specialized German lender with clear path to sustainable profitability, backed by selective new business, b/s optimization and significant lower funding costs
- Clear de-risking measures introduced supporting the paths towards a smaller more efficient b/s
- Strong cost reduction discipline led to CIR of 45%1 with an objective of 40-42% in 2022
- Strengthened franchise backed by robust capital, improving profitability, and solid liquidity reflected in upward rating trajectory
- Regular issuer in the capital market in coming years, Senior unsecured and Pfandbrief benchmark issues planned for 2022 ff



### **Agenda**

1. HCOB AT A GLANCE

A private commercial bank and specialist financier

2. READY FOR THE FUTURE
Transformation in completion, BdB entrance confirmed

3. FUNDING & MORTGAGE PFANDBRIEF BENCHMARK Transaction

4. APPENDIX



### 1. HCOB AT A GLANCE

A private commercial bank and specialist financier



## Management Board and Shareholder Structure – Experienced international management team & strong ownership



#### Stefan Ermisch CEO

- · Born in 1966 in Bonn, Germany
- Chief Executive Officer (CEO) since June 2016
- More than eighteen years of leading management board positions as CEO, CFO and COO at private commercial banks and in the public sector, in Germany, Austria and Italy



#### Ulrik Lackschewitz CRO and Deputy CEO

- Born in 1968 in Bro, Sweden
- Chief Risk Officer (CRO) since October
   2015 and deputy CEO since December
   2018
- Before that, Ulrik Lackschewitz was
   Group Head of Financial and Risk Control
   at NordLB (2011) and reported directly to
   the Management Board



#### Ian Banwell CFO

- Born 1963 in the US
- Chief Financial Officer (CFO) since September 2020, before (since April 2019) Chief Operating (COO)
- Earlier, Ian Banwell was Senior Managing Director at Cerberus and is currently Chief Executive Officer (CEO) and owner of Round Table Investment Management Company, LP.



### Christopher Brody CIO

- Born 1968 in the US
- Chief Investment Officer (CIO) since July 2019
- From 2012 to June 2019 Christopher Brody was President and Chief Investment Officer of a US family office and from 2008 to 2011, he held the position of Chief Investment Officer at the Austrian bank BAWAG P.S.K.

#### **Ownership Structure**

	Several funds initiated by Cerberus Capital Management, L.P.		One fund advised by J.C. Flowers & Co. LLC	One fund initiated by GoldenTree Asset Management LP	Centaurus Capital LP BAWAG P.S.K.		HCOB  Current and former  Management Board  Members (who are	
Promontoria Holding 221 B.V. 9.87%	Promontoria Holding 231 B.V. 13.87%	Promontoria Holding 233 B.V. 18.71%	JCV IV Neptun Holdings S.à r.l.	Golden Tree Asset Management Lux S.à r.l.	Chi Centauri LLC		or were in office from November 2018)	
	42.45%		34.96%	12.49%	7.49%	2.50%	0.11%	



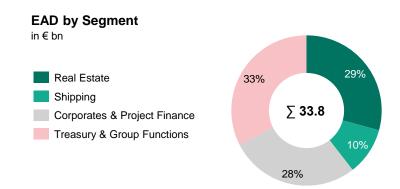
## HCOB - Providing specialized financial solutions in selected segments to our clients

#### What we offer

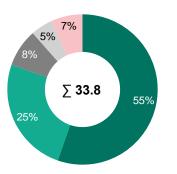
- HCOB is a private commercial bank that works with and supports its clients at eye level while offering efficient solutions to complex challenges
- We are characterized by our experience and sector knowledge in our clients' businesses, which is supported by our focused capital markets products and services
- Business areas: Commercial project finance in the real estate, renewable energies and infrastructure segments; Shipping; Tailored finance for medium-sized businesses; Structured Finance, including syndications; Payment services and transaction banking products as well as expert advice in corporate finance



### HCOB is engaged in & across various segments & countries









## Business segments well positioned for growth – Deep market expertise & good client relationships basis for value creation

As of June 30 <sup>th</sup> , 2021 <sup>1</sup>	Lending Functions		Investment Functions
Real Estate	Shipping	Corporates & Project Finance	TSY & Group Functions
<ul> <li>Well-established, risk-conscious business, primarily in Germany</li> <li>Expanding new business with appropriate risk/return requirements</li> <li>Structuring competence for tailor-made financing</li> <li>Selective expansion of international business in neighbouring European countries</li> </ul>	<ul> <li>Focus on diversification of portfolio through domestic and international counterparties with good credit ratings</li> <li>Strategic partner based on long-term market expertise</li> <li>New business under strict margin and risk conditions (focus on secondary market, no spot market financing)</li> <li>New risk culture and new underwriting standards in place since 2018</li> </ul>	<ul> <li>Renewable Energy &amp; Infrastructure focus European and selectively non-European markets</li> <li>Corporate Finance for German MidCaps combined with high competence in Working Capital/Factoring and Cash &amp; Trade</li> <li>Corporates International diversifies selectively in European and North American market on base of sound risk/return profiles</li> </ul>	<ul> <li>Treasury and active liability management focused on providing stable liquidity and funding structure at competitive costs</li> <li>Payment services for all client segments, leveraging new technology platform</li> <li>Liquidity buffer forms major part of asset base, supplemented by strategic investment portfolio</li> <li>Group functions include all other central functions such as risk control, legal etc.</li> </ul>
High	-performance suite of payment trans	action services for all customer seg	ments
Segment assets: € 9.1bn	Segment assets: € 3.2bn	Segment assets: € 7.9bn	Segment assets: € 11.4bn
→ RWA: € 3.0bn	→ RWA: € 2.1bn	RWA: € 5.2bn	<b>RWA</b> : € 4.5bn
Net Income: € 37mn	Net Income: € 30mn	Net Income: € 24mn	Net Income: € 37mn



## HCOB Transformation nearing completion...building track record of execution and consistently delivering on our commitments

Privatization

Transformation

BdB Entry & start "Business as Usual"

Create a capital efficient and profitable German bank with strong client franchise

Data driven and cloud enabled operating company (IT Transformation in process)

Rapid and extremely successful transformation delivered ahead of plan

## Cost Savings & Operational Efficiency

- ✓ Employee Restructuring (reduced from 1700+ FTEs to ~800 target end of 2022)
- ✓ HQ Facility Rationalization (14 to 2 buildings)
- ✓ Closed Asian operations (Singapore & Hong Kong)
- ✓ Self-Help (Sharp reduction in mgmt. consultants)
- IT Transformation (€40mn+ run rate savings)

### De-Risking & Capital Efficiency

- ✓ Balance sheet reduction (€ 55.1bn to € 31.6bn)
- ✓ RWA reduction (€ 22.1bn to € 14.8bn)
- ✓ CET1 build (18.5% to 29.6%)
- √ 19.8% after tax ROE for 1H21 at 13% CET1
- ✓ Capital structure optimization
- Implementation of Future Model Landscape started

## NIM Expansion & Liability Optimization

- ✓ Pricing disciple, including SVA hurdles
- ✓ Exited low returning, noncore lines of business
- ✓ Revised asset allocation, incl. strong reduction of NIB¹ assets
- ✓ Cost of funds reduced by ~70 bps to 31bps for 1H21
- ✓ NIM b/s: 61bps increase since 2019 to 136bps (1H21)

### Invest in Technology & People

- ✓ Strengthened & redesigned management board & MD's
- ✓ Delivery of new International Payments platform
- € 120mn+ IT investment including transition to cloud enabled operating model
- Targeted new hires in commercial & technology leadership roles

Transformation delivering SVA positive business model



### 2. READY FOR THE FUTURE

Transformation in completion, BdB entrance confirmed



## Comprehensive transformation following privatization delivering one of the best performing banks in Germany<sup>1</sup>

(Figures as of June 30, 2021 - Half Year Results)

#### **Financials**

€ 194 million

Net Income

19.8%<sup>2</sup>

Return on Equity (After-Tax)

136bp

Net-interest margin

45%

Cost-income ratio

#### **Capital Management**

29.6%

CET1 Ratio

€ 4.6 billion

Tangible Equity

13.2%

Leverage ratio

Leading German bank in terms of Profitability, Operational Efficiency & Capital Strength



## Pillars of our transformation yield significant change in performance – 3 year transformation ahead of schedule

(Figures in €)		2019	2020	1H21	1H21 vs. 2019	Comments
	Net Interest Margin¹ (bps)	75	117	136	+61 bps	Strict pricing discipline, improved asset allocation and b/s efficiency, and
Increase Profitability & Returns	Net Income (mn)	12	102	194	> 100%	reduced funding costs (both smaller b/s & reduced cost of funds)
Returns	Return on Equity <sup>2</sup> (%)	0.4	4.3	19.8	+19.4 pts	1H21 performance with limited one- time effects
Reduce	Headcount <sup>3</sup> (FTEs)	1,482	1,122	947	-36%	Comprehensive restructuring, lead by organizational & process efficiencies
Expenses	Cost-Income Ratio (%)	69	42	45	-24 pts	Continuing to invest in IT     Transformation to deliver 40mn+ cost savings & scalable operating platform
	Total Assets <sup>4</sup> (bn)	47.7	33.8	31.6	-34%	
	Tangible Equity (bn)	4.4	4.3	4.6	+5%	De-risking started in 2019, including selective new business &
De-risk &	RWA (bn)	21.0	15.5	14.8	-30%	prolongations • Proactive NPE action plans keep
Build Capital	NPE Ratio <sup>5</sup> (%)	1.8	1.8	1.9	+0.1 pts	NPE ratio flat despite Covid-19 impact and smaller b/s • Excellent capital position &
	CET1 Ratio (%)	18.5	27.0	29.6	+11.1 pts	substantial buffer to SREP requirements
	Leverage Ratio (%)	8.2	12.2	13.2	+5.0 pts	

<sup>1)</sup> Net Interest Margin equals core Net Interest Income divided by average balance sheet | 2) ROE after taxes based on a 13%-ratio of invested CET 1 capital; 8.7% ROE after taxes based on reported average IFRS capital as of 30/06/2021 (2.3% as of 31/12/2020) |



<sup>3)</sup> Headcount: 1,716 FTEs as of YE18. 45% decrease from YE18 to 1H21 | 4) Total Assets: € 55.1bn at YE18. 43% decrease from YE18 to 1H21 |

<sup>5) 2019</sup> figures including events after reporting date

## Guidance 2021/22 – HCOB focusing on recurring profitability & projecting net income well above €300mn for 2021

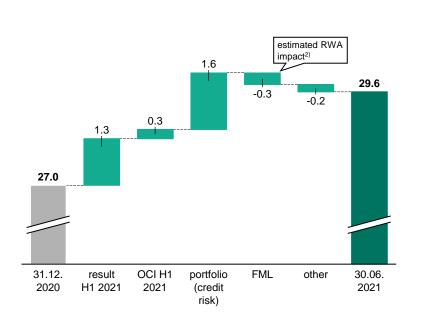
(Figures in €)		2020	2021e	2022e	
lwayaaa	Total Income (mn)	656	~600	>600	Core income supported by NIM b/s expansion to >150bp (YE) & improving asset mix with increased
Increase Profitability & Returns	Net Income (mn)	102	>300	>250	share of productive assets on smaller b/s  • Benefits of cost restructuring realized in run rate
Returns	Return on Equity¹ (%)	4.3	>12.0	>12.0	<ul> <li>Revised guidance for net income 2021 from &gt;€ 250mn to &gt;€ 300mn²</li> </ul>
Reduce	Headcount (FTEs)	1,122	~900	~800	Strict cost management continues driven by employee restructuring & reduced facility footprint while investing in IT
Expenses	Cost-Income Ratio (%)	42	~50	40-42	Moving towards target CIR driven by recurring income, not one-offs
	Total Assets (bn)	33.8	~30	~30	Strict return thresholdsbuild/grow SVA positive
	Tangible Equity (bn)	4.3	>4.6	>4.9	asset classesexit lower performing segments  • RWA increase due to change in rating model
De-risk & Build Capital	RWA (bn)	15.5	~15	~18	<ul><li>landscape, main impact to be reflected in 2022</li><li>Stable asset quality &amp; resilient capital levels</li></ul>
	NPE Ratio (%)	1.8	<2.0	<2.0	Strong capital & recurring earnings reduce the economic rational for issuing an AT1 bond
	CET1 Ratio (%)	27.0	~30	~25	medium term



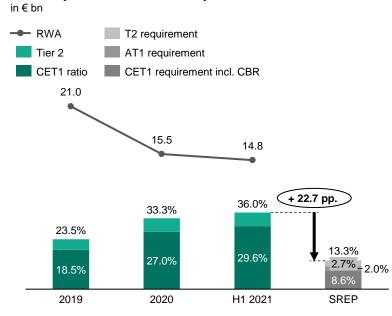
## Capital position further strengthened by retained earnings due to increasing profitability, rigorous de-risking supportive

#### Drivers of CET1 Ratio development<sup>3</sup>





#### Development of RWA / capital ratios



- ► Further increased CET1 ratio of 29.6% underlines strong capital position with capital surplus well above regulatory requirements
- ► CET1 capital increased by positive P&L result of H1 2021 and an increased other comprehensive income (OCI)
- ► Leverage ratio further strengthened to very strong 13.2% (12.2%)
- ▶ RWA significantly reduced by de-risking started in 2019 and careful new business selection



## Upgrade by Moody's in mid 2021 to Baa1 reflects excellent capital position, de-risked portfolio and strong profitability trajectory

#### **Key Credit Strengths**

- Robust and resilient capitalization, well above regulatory requirements and peers
- Substantially de-risked and simplified asset portfolio underpinned by legacy disposals and conservative new business with prudent risk appetite and improving diversification, amid macroeconomic uncertainty
- Strong coverage of credit risks
- Progress towards diversifying the funding base, extending the maturity profile & maintaining substantial liquidity buffer
- Demonstrated expertise of owners drives best practices

#### **Upside Drivers**

- Demonstrating underlying franchise strength, with further improvement in risk-adjusted profitability
- Continued diversification by reducing concentration risks from cyclical assets
- Further maturity extension and diversified funding, early repayment of TLTRO and increase of organic funding
- Admission to BdB's (Association of German Banks) Deposit Guarantee Fund (ESF)

Ratings Overview <sup>1</sup>	Moody's	S&P				
Issuer Ratings						
Deposit Rating	Baa1	_				
Issuer Credit Rating (Long-Term)	Baa1 / positive	BBB / developing				
Short-term Debt	P-2	A-2				
Stand-alone Rating	ba1	bbb-				
Instrument Ratings (Unsecured Issue	ances)					
"Preferred" Senior Unsecured Debt	Baa1	_				
"Non-Preferred" Senior Unsecured Debt	Baa2	_				
Subordinated Debt (Tier 2)	Ba2	_				
Instrument Ratings (Secured Issuances)						
Mortgage Covered Bonds	Aa1	_				
Ship Covered Bonds	A2	_				



## Strong financials well above German peers – HCOB with excellent metrics for capital and profitability

In %

Kov	Detico	нс	ОВ								
Key Metrics	Ratios (in %)	H1 2021	Target 2022	GER	Peer 1	Peer 2	Peer 3	Peer 4	Peer 5	Peer 6	EU
	CET1 ratio	29.6	~25	15.5	13.2	13.4	19.2	15.4	14.8	15.6	15.5
Capital	Leverage ratio	13.2	>12	5.5	4.8	4.6	5.7	5.9	7.5	4.4	5.7
Asset Quality	NPE / NPL ratio	1.9 <sup>1</sup>	<21	1.1	1.4	0.8	6.0	0.9	1.8	0.5	2.3
Liquidity	LCR	170	~140	160	143	-	>100	>150	205	-	172
	CIR	45	40-42	73	78	82	45	39	60	55	64
Profitability	ROE <sup>2</sup>	19.8	>12	4.1	6.5	-3.8	1.9	6.0	8.8	9.5	7.4
	NIM	1.4	>1.5	0.9	1.2	0.9	1.2	0.8	1.3	0.7	1.2
Long-Term Rating	Moody's / S&P	Baa1 / BBB	A3 / BBB+		A2 / A-	A1 / BBB+	A3/ -	- / BBB+	Baa1 / -	Aa3 / -	
Profitability	✓ Key profitability metrics (CIR, ROE, NIM) well above German peers, due to selective new business, NIM expansion, B/S optimization & decreasing funding costs – expanding successfully started track record will be major rating driver										
Capital	✓ Excellent capitalization, well above average for higher-rated peers, excess capital will be managed over time										
Asset Quality	✓ De-risked, so	und, well-pei	forming port	folio with m	anageable e	exposure in	key Covid-1	9 impacted	sectors & st	trong loss co	overage
Liquidity	✓ Substantial lice	auidity buffer	provide robi	ust cushion	for adverse	scenarios f	undina struc	cture increas	singly divers	sified	

Source: Company reports on H1 2021 and EBA Risk Dashboard, 2021-Q2 for GER and EU comparisons | 1) NPE for HCOB | 2) ROE after taxes based on a 13%-ratio of invested CET 1 capital as reported for HCOB (8.7% ROE after taxes based on reported average IFRS capital as of H1 2021)



### Sustainability – Key achievements and next steps in embedding ESG into company's strategic framework

HCOB integrates sustainability considerations and objectives into its business strategy and actively manages social and environmental risks associated with business engagements. We regard ourselves responsible to limit potential negative impact, to be a driver for positive change, and to be a reliable partner to advise and finance our clients ESG transition activities. Thereby, we mitigate risks, contribute to positive change and seek for continuous improvement in environmental and social practices. In addition, we strive to be a 'Net Zero Bank' by 2050 the latest.

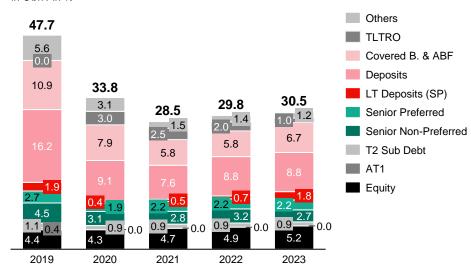
#### 2020 H1 2021 H<sub>2</sub> 2021 ✓ Principles for Responsible ✓ Comprehensive ESG Roadmap finalized Updated ESG Factbook published Banking and UNEP FI ✓ CSR Report 2020 published on 1st April ESG related strategy approach and target membership signed setting/ambition levels for Group HCOB ✓ Sustainability Governance – and by business unit aligned with supporting ✓ ESG applied to credit standards Sustainability Committee & Office and Blacklist established our client's energy transition priorities established on 1st April ESG Scoring on single loan basis of entire ✓ ESG Scoring of new business Blacklist enhancement and and simulation of total loan book loan portfolio operationalization completed ✓ First sustainability rating Green Bond issuance capability ✓ Investment Policy with respective ESG assessments with significant considerations approved 2nd Sustainability Rating Assessment improvements for Sustainalytics with focus on ISS and MSCI Signed PCAF as carbon accounting and IMUG standard MSCI (\*\*) ISS ESG **>** SUSTAINALYTICS 2020 2019 2019 2020 2019 2020 2019 2020 CCC D Hamburg

## 3. FUNDING & PFANDBRIEF MORTGAGE BENCHMARK Transaction

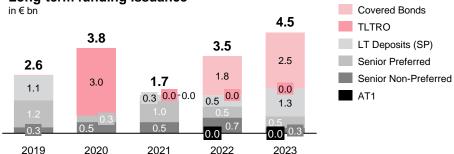


### Prudent liability & funding strategy and excellent capital position





#### Long-term funding issuance



- Reduction of b/s key to reposition liability structure towards longer maturities, broader instrument range and improved deposit structure
- Liability stack with extremely **strong capital cushion** (equity, AT1) for senior investors
- Funding strategy supports strengthening key parameters (LGF, MREL) by issuance of SNP at very compelling cost
- Extension of credit curve, which started with issuance of 5 year SP issuance in March 2021 is progressing well
- Deposit funding has been reduced vs. long-term funding instruments,
- Deposit franchise is being strengthened by initiatives, targeting stickier franchise deposits and USD deposits, in particular
- TLTRO being used to further optimize in particular CoF, but reduction is likely faster than envisaged in MTP (partial TLTRO reduction settled in September and December) and substituted by other long-term funding
- Given the bank's business model, issuance of covered bonds remains a reliable pillar of optimized refinancing in terms of tenor and cost going forward; asset encumbrance levels (AE) are being monitored



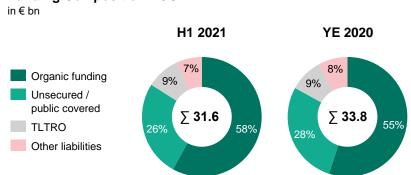
## Liability strategy linked to core business – 58% of funding sources are organic funding from clients & deliver franchise value

€bn	H1 2021	YE 2020	Δ
Capital	4.5	4.4	+0.1
Development Banks	3.0	3.8	-0.8
Mortgage covered bonds	2.9	2.9	-
Shipping covered bonds	0.1	0.1	-
Franchise deposits	7.6	7.3	+0.3
Organic funding	18.1	18.4	-0.3
Other deposits <sup>1</sup>	1.3	1.9	-0.6
Public covered bonds <sup>2</sup>	1.0	1.2	-0.2
Unsecured Funding (SP/SNP)	5.2	5.4	-0.2
Tier 2	0.9	0.9	-
Unsecured / public covered	8.4	9.5	-1.1
TLTRO	3.0	3.0	-
Other liabilities <sup>3</sup>	2.1	2.9	-0.8
HCOB Group	31.6	33.8	-2.2

#### Maturity profile senior non-preferred / preferred / Tier 2

in € bn	H2-2021	2022	2023	2024
Senior non-preferred	0.3	0.4	0.7	0.2
Senior preferred	0.3	0.6	0.3	0.5
Tier 2	0.0	0.0	0.0	0.0
Total	0.6	1.0	1.0	0.8

#### **Funding Composition HCOB**



- ➤ Funding strategy of HCOB focusses on increasing the organic funding as it leverages on banks core business and leads to increased franchise value
- Other liabilities have been actively reduced by over 25%
- ➤ As a result of this strategy, organic funding significantly increased from 55% to 58% during H1 2021
- ➤ Share of organic funding will increase before BdB entrance. Going forward, share of organically sourced liabilities will be expanded further (e.g., by lower TLTRO, further leveraging of covered bond franchise)



### Real Estate – Key facts on one of the core business segments

#### Market Strategy

 HCOB has positioned itself as a highly recognized German real estate sector specialist, active across regions with the ability to enable premium prices in comparison with peers in a competitive environment

### HCOB's Portfolio

- Majority of properties are located in Germany (91%), with 69% of clients based in Germany & 25% of clients from other European countries
- Sectors: (1) Office value-add, (2) Construction and (3) Retail
- Financing existing properties (~75% of portfolio), often with value add component and development loans (~25% of portfolio), core deals are not focused

#### HCOB's Clients

- Majority of clients is based in Germany (71%), followed by clients from other European countries (25%) & non-European clients (4%)
- · Nearly all relationships based on customer franchise with revolving business approach

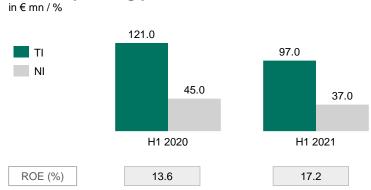
#### **Outlook**

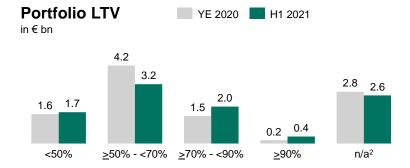
- Well-connected German team, establishing an international team
- Increase international footprint in focus markets BeNeLux, UK and USA. Targeting ~20% international portfolio by YE2024



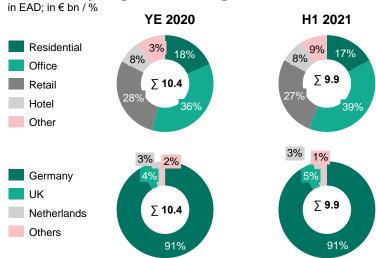
## Real Estate – Operating business characterized by risk-conscious & earnings-optimizing development of the portfolio

#### TI, NI & ROE<sup>1</sup>: Sound operating performance





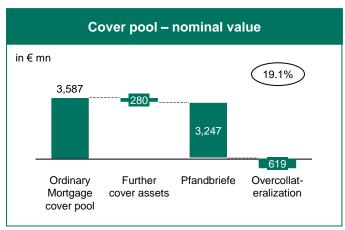
#### Portfolio by segment and region

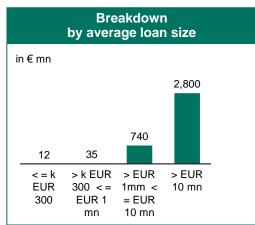


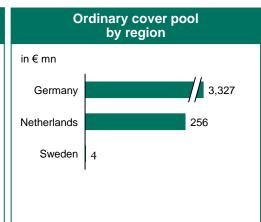
- ▶ Increased ROE¹ reflects more selective approach for new business with higher margins and lower funding costs
- Gross New Business is recovering following crisis-driven lower credit demand last year
- Asset quality overall at sound levels, some weakening for hotels and retail exposures
- ▶ Moderately higher average LTVs, increasing from 61% to 62%, remaining at sound levels

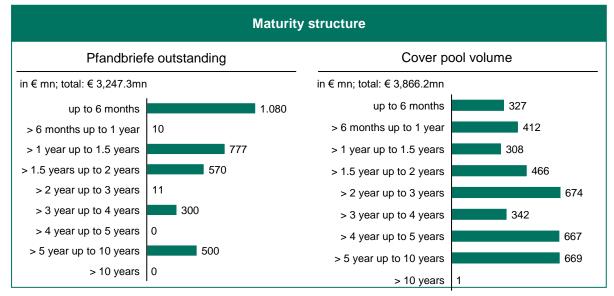


### Mortgage Pfandbrief Cover Pool – Aa1 Rating by Moody's







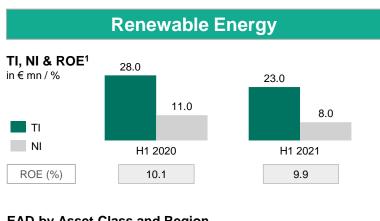


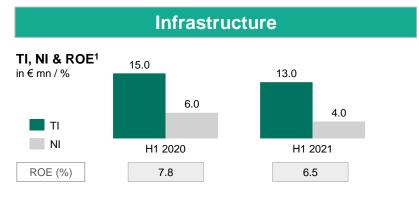


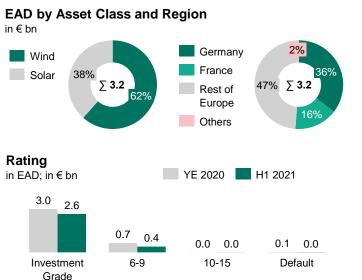
### 4. APPENDIX

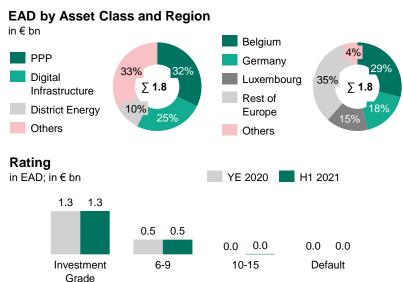


## Project Finance – Domestic and international project focus contributes strongly to income and portfolio risk diversification



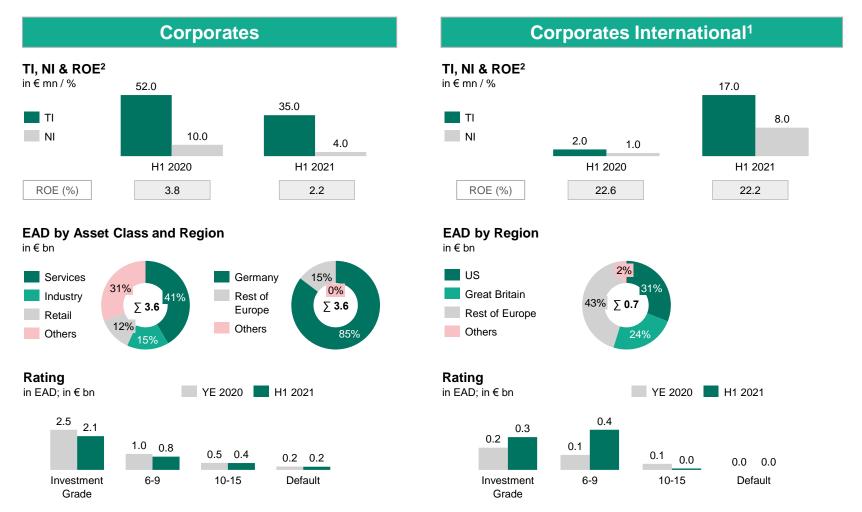






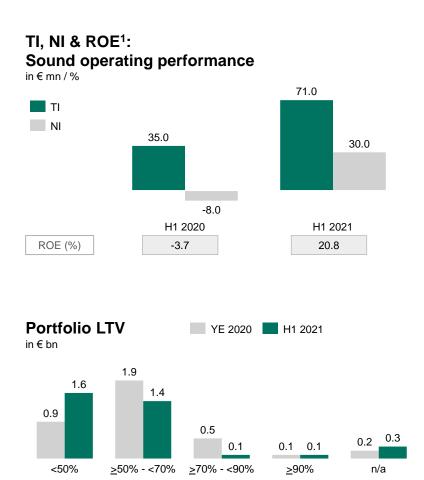


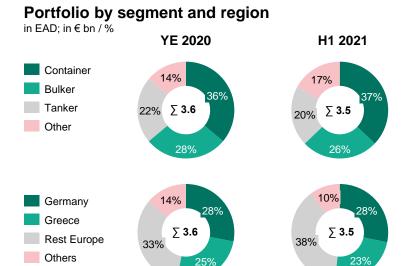
## Corporates – Ongoing de-risking with simultaneous development of Corporates International as strong new segment





## Shipping – Strong improvement of results due to significant increase in total income and lower risk costs





- ➤ Encouraging earnings development was driven by the significant increase in total income, which also benefited e.g., from positive valuation effects on customer derivatives and loans, coupled with strong operating performance
- Lower risk costs also contributed to earnings improvement
- ► Encouraging overall development on the shipping markets despite Covid-19 crisis, favored increase in New Business
- Average LTV improved from 61% to 50% as secondhand values for Container and Bulker increased



### **Contacts**

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### **List of acronyms**

Acronyms	Long term	Acronyms	Long term
AC	At cost	NI	Net Income
Avg. or ∅	Average	NIB	Non-interest bearing
BAU	Business as usual	NIM	Net Interest Margin
BdB	Bundesverband deutscher Banken (Association of German Banks)	NPC	Non personnel cost
b/s	Balance sheet	NPE	Non Performing Exposure
BPS	Base points	NPL	Non-performing loan
BU	Business Unit	NSFR	Net Stable Funding Ratio
CAPEX	Capital expenditures	OCI	Other comprehensive income
CoF	Cost of funds	OPEX	Operating expenses / Administrative expenses
CET1	Common Equity Tier 1	PCAF	Partnership for Carbon Accounting Financials
CIR	Cost-Income-Ratio	Pbt	Profit before taxes
CRE	Commercial Real Estate	PC	Personnel cost
CRM	Credit Risk Management	P&L	Profit & Loss
CRR	Capital Requirements Regulation	PP	Percent point
CSR	Corporate Social Responsibility	PY	Previous year
СТВ	Change-the-bank	Q1	First quarter
Δ	Delta	OTD	Originate-to-distribute
EAD	Exposure at Default	ROE	Return on Equity
ESG	Environmental, Social, Governance	RTB	Run-the-bank
FC	Forecast	RWA	Risk-weighted assets
FTE	Full time employees	Saki	Regulatory reporting local gaap
FVPL	Fair value through profit or loss	SB	Supervisory board
FY	Full year	SREP	Supervisory Review and Evaluation Process
GHG	Greenhouse gas	SVA	Shareholder value added
H1	First half year	TI	Total Income
IFRS	International Financial Reporting Standards	TLTRO	Targeted longer-term refinancing operations
KPI	Key performing indicator	TSY	Treasury
LaR	Loans and Receivables	UNEP FI	United Nations Environment Programme Finance Initiative
LCR	Liquidity Coverage Ratio	wrt	With respect to
(S)LLP	(Single) Loan Loss Provision	w/o	Without
LTV	Loan to value	YE	Year end
M&A	Mergers & Acquisition	YTD	Year to date
MB	Management Board	YTG	Year to go



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#### Management system and defined management indicators of the IFRS Group

The Bank's integrated management system is aimed at the management of key value drivers on a targeted basis. The Bank (which was operating under the name HSH Nordbank AG up until February 4, 2019) uses a risk-adjusted key indicator and ratio system for this purpose that ensures that the Overall Bank are managed in a uniform and effective manner. The Hamburg Commercial Bank Group is managed mainly on the basis of figures for the Group prepared in accordance with the International Financial Reporting Standards (IFRS) and/or the relevant prudential rules.

Within the management reporting framework, the Bank focuses on the most important management indicators for the individual value drivers of the IFRS Group. On the one hand, the focus is on how these key indicators changed compared to the previous year and, on the other, on how they are expected to change in the future. The Group management report for the 2020 financial year contains further information on the management system and defined management parameters of the Hamburg Commercial Bank Group as well as disclosures.

